



Department of Infrastructure and Energy

| Objectives/ Outcomes | Activities | Timeline | Lead | Budget |
|--|---|------------|--------------------|--------------|
| PILLAR 1: ADVOCACY FOR EFFECTIVE OPERATIONALISATION OF THE SAATM | | | | |
| Advocacy and Communication strategies At least 15 new states subscribe to the SAATM by 2019 | Participation at RECs Ministerial and/or Heads of States Meetings to advocate for more states to join SAATM | Continuous | AUC/AF CAC | Dates as TBD |
| | Define Criteria for the selection and identification of Regional champions | April 2018 | AUC | |
| | Consultation meeting with AFRAA /African Airlines on the establishment of SAATM | End 2018 | AFRAA | |
| | Consultation meetings with the Champion State Togo on advocacy strategies | 22/03/2018 | AUC/ AFCAC | |
| | Joint Advocacy on Benefits of SAATM through Campaigns, Workshops and Focus Groups across States and Airlines | Date TBD | AFCAC/ IATA/A FRAA | |
| | Advocacy – AUC/AFCAC/Champions to participate at RECs Head of States and Government Summit and/or Ministers in charge air transport meetings (ECOWAS, COMESA, ECCAC, AMU, SADC, IGAD) | Date TBD | RECs | |
| | Advocacy – EAC at the Sectorial Council of Minister responsible for Transport, Communication and Meteorology | July 2018 | EAC | |

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| PILLAR 1: ADVOCACY FOR EFFECTIVE OPERATIONALISATION OF THE SAATM | | | | |
| Implementation of Concrete measures | Organise a Ministerial Meeting for the harmonisation of BASAs | 22-25 May 2018 | AUC | |
| | Inform new Member States joining on immediate measures to be implemented | Continuous | AFCAC | |
| | Follow-up on the implementation of immediate measures | Continuous | AFCAC | |

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| PILLAR 2: SAATM REGULATORY FRAMEWORK | | |
| Ensure availability of appropriate regulations for the oversight of the SAATM Member States and RECs are sensitised on the YD Texts | Elaboration of the Dispute settlement mechanism and Operationalisation of the African Civil Aviation Arbitration Tribunal | Dec, 2018 |
| | Validation and dissemination of the External Policy Guidelines and Binding Clauses for negotiation of air services agreements with non-African states and regions | Q4, 2018 |
| | Dissemination of the YD institutional and Regulatory Texts including the AFCAP (Printing and distributing – funding from Airbus) | Q2 |
| | Convene expert meeting of the Air Transport Committee to consider EA regulations for the smooth operation of SAATM- AFCAC/Plenary | Q4, 2018 Q3, 2019 |
| | Sensitisation Programs on the adaptation of the Common African Civil Aviation Policy (AFCAP) | Q3 ,2018 Q2,2019 |
| | Formulation of implementation regulations for SAATM (Harmonisation of approval regulations) | TBD |

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| PILLAR 3: OPERATIONALISATION OF SAATM | | | | |
| Capacity Strengthening of implementing entities Harmonisation of policies on aeronautical related taxes and charges and other non-tariff barriers | Resource mobilisation and capacity strengthening of the Executing Agency -AFCAC | | AUC/AF DB | |
| | Capacity building measures i.e. training on Economic oversight of the SAATM for Member States, AUC, RECs and AFCAC | Q2 and Q4 | AFCAC | |
| | Joint Airlines Workshop focused on SAATM Regulatory texts, opportunities for airlines under SAATM and other relevant issues | April, 2018 | AUC/AF CAC/IA TA/AFR AA | |
| | Organise a multispectral entity meeting to resolve the challenges affecting development of the air transport industry | Nov.; 2018 | AUC | 75 |
| | Implementation of the AFCAC-RECs Memorandum of Cooperation | Continuous | AFCAC | |
| | Joint Advocacy of ICAO Policies on Taxes, Charges and Fees and on Ratification of International Treaties | Continuous | IATA/AF CAC | |

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| PILLAR 3: OPERATIONALISATION OF SAATM/Cont- | | | | |
| Monitoring and Evaluation | Continental Study on the implementation of YD and the Benefits of SAATM (Business case for SAATM) | May 2018 | TOR- AUC Funding – AfDB | 400 |
| | Facilitate the execution of a continent-wide study on benefits of aviation to Africa’s socio-economic landscape and audio-visual material | May 2018 | IATA | |
| | Development and implementation of SAATM database system | 2019 | AFCAC Funding – AfDB | |
| | Establish an evaluation mechanism of SAATM | June, 2018 | AFCAC | |
| Facilitate Airline cooperation and adoption of SAATM | Coordination meeting to enable more cooperation between African airlines | July 2018 | AFRAA | |
| | Continuous sensitisation of African airlines on SAATM | Continuou s | AFRAA | |

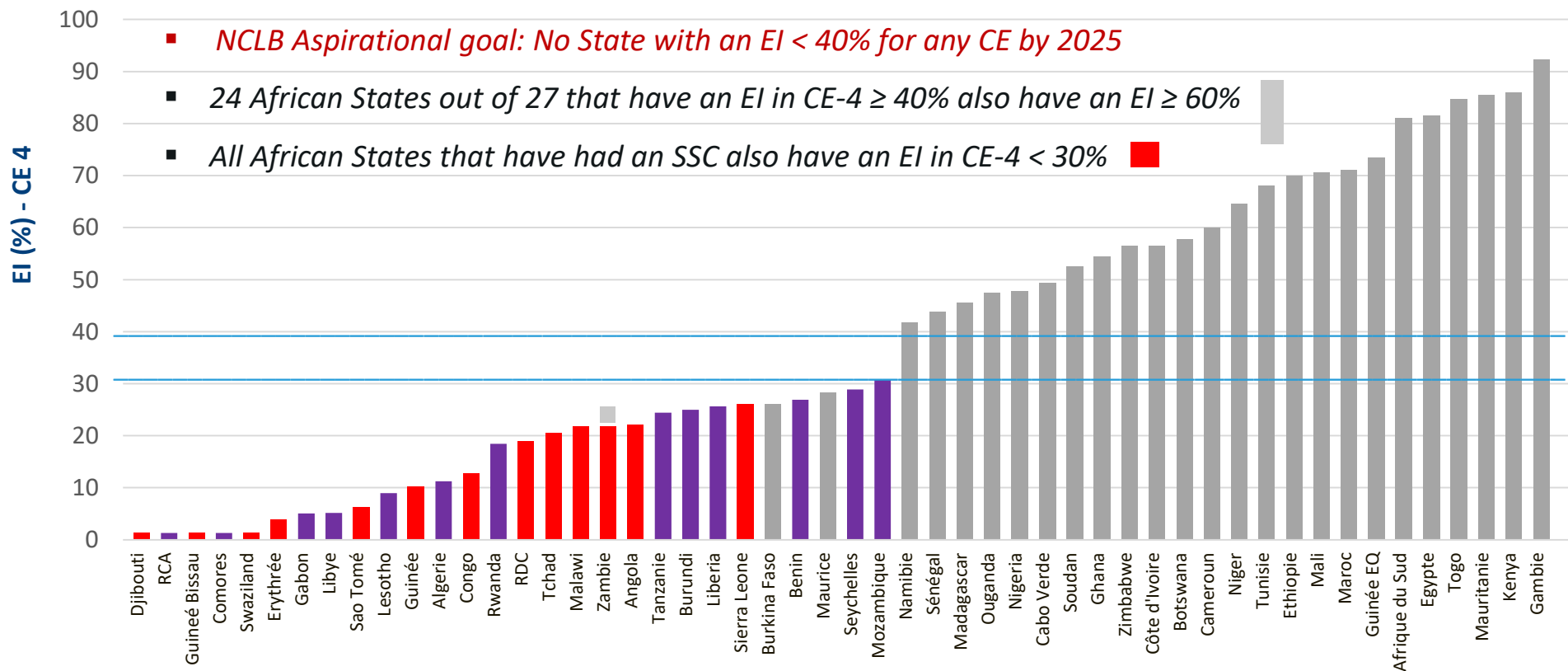
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| PILLAR 4: AVIATION INFRASTRUCTURE | | | | |
| Planning for future traffic growth | Facilitate the development of RECS aviation infrastructure master plans | 2019 | NPCA | |
| | Scope study for the elaboration of the TOR of the Continental Aviation Infrastructure Master Plan | 2019 | NPCA | |
| | Development of a continental air transport infrastructure master plan. | 2019 | NPCA | |
| | Development of a continental air transport Capacity development master plan | 2019 | AFCAC/I CAO | |
| Single African Sky Architecture is established | Continental Cost-benefit analysis of SBAs implementation in Africa | Dec, 2018 | AUC/AFC AC | |
| | Development of Regional Seamless airspace architecture – (COMESA, SADC, EAC) | 2019 | Regions | |
| | Elaboration of the Road map for the establishment of the Single African Sky architecture | 2019 | AUC | |

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| PILLAR 5: ENHANCING SAFETY and SECURITY | | | | |
| All SAATM countries meet the Abuja safety targets (>=61 EI) | Technical Assistance to States under the 61% effective implementation level to meet the Abuja safety targets | Continuous | AFCAC /ICAO | |
| Windhoek security and facilitation targets implemented | Technical Assistance to States to meet the Windhoek aviation security targets | Continuous | AFCAC /ICAO | |
| Improve continental safety oversight | Technical Assistance for the effective operations of Regional Safety Oversight Organisations (RSOO) | Continuous | AFCAC /ICAO /RSOO | |
| All airlines meeting minimum safety standards | Technical Assistance for Eligible airlines to meet IATA IOSA certification | June 2018 | AFRAA | |

Safety Implementation (2017) –source: ICAO

Safety Oversight Implementation (2017)

AFI ICAO USOAP Results – Average EI & CE-4 EI by State



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| PILLAR 6: AVIATION FINANCING | | | | |
| Access to sustainable Funding | Funding of the a continent-wide study on benefits of aviation to Africa’s socio-economic landscape and audio-visual material | April 2018 | AfDB | 400 |
| | Funding the capacity strengthening of the Executing Agency of YD | 2018 | AfDB | 1000 |
| | Advise AfDB on strategic mechanism for African airline financing and institutional architecture | Continuous | AFRAA | |
| | Organise a Funder conference for resource mobilisation for the elaboration of Regional and the Continental aviation infrastructure master plans | Nov; 2018 | NPCA | |

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